

32

SEPA COUNTRIES

AUSTRIA
BELGIUM
BULGARIA
CYPRUS
CZECH REPUBLIC
DENMARK
ESTONIA
FINLAND
FRANCE
GERMANY
GREECE
HUNGARY
ICELAND
IRELAND
ITALY
LATVIA
LIECHTENSTEIN
LITHUANIA
LUXEMBOURG
MALTA
MONACO
NETHERLANDS
NORWAY
POLAND
PORTUGAL
ROMANIA
SLOVAKIA
SLOVENIA
SPAIN
SWEDEN
SWITZERLAND
UNITED KINGDOM



Version 3.0 - September 2009

MAKING S€PA A REALITY

The definitive Guide to the
SINGLE EURO PAYMENTS AREA

All you need to know about SEPA

EPC brochures*

Making SEPA a Reality – the definitive Guide to the Single Euro Payments Area

The most popular misunderstandings about SEPA – clarified

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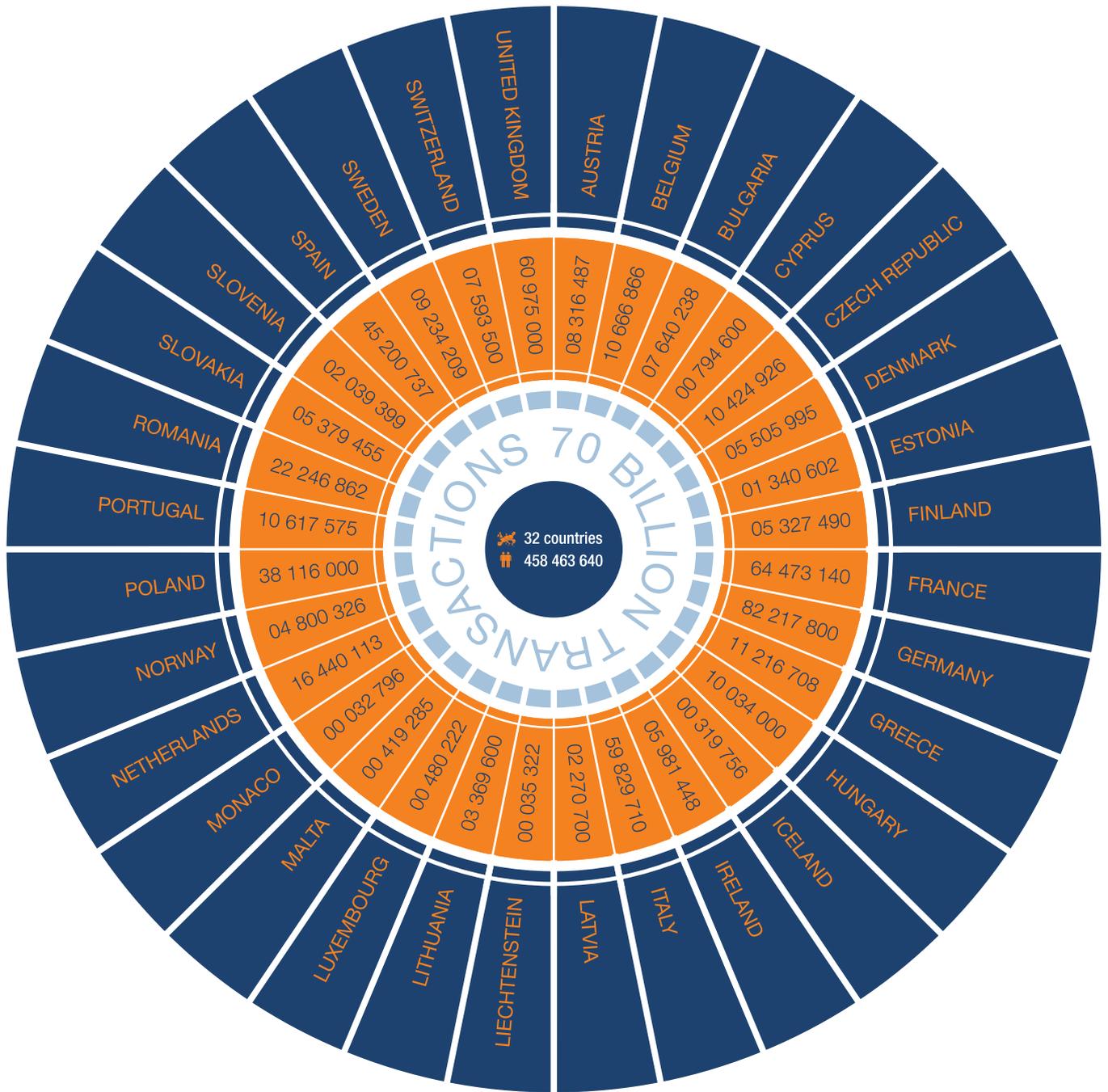
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SEPA

Single Euro Payments Area

- SEPA countries
- Population
- Electronic payment transactions in the EU annually

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What is SEPA?

⇒ The Single Euro Payments Area (SEPA) is the area where citizens, companies and other economic participants can make and receive payments in euro, within Europe, whether within or across national boundaries under the same basic conditions, rights and obligations, regardless of their location. The geographical scope of SEPA encompasses the 27 EU member states, Iceland, Liechtenstein, Norway, Switzerland and Monaco.

Are SEPA payments for cross-border use only?

⇒ No. SEPA envisions the creation of one integrated euro payments market. Within SEPA, all euro payments will be domestic. Once SEPA is achieved, there will be no differentiation between national and cross-border euro payments. As such, SEPA payment instruments are designed to eventually replace national euro payment instruments existing today.

What are the benefits?

⇒ Once SEPA is achieved, it will be possible to exchange euro payments between any accounts in SEPA as easily as it is possible today only within national borders. Common standards, faster settlement and simplified processing will improve cash flow, reduce costs and facilitate access to new markets. Moreover, customers will benefit from the development of innovative products offered by payment sector suppliers.

What impact will it have on the payments market?

⇒ SEPA is an EU-wide policy-maker-driven integration initiative which will have an impact on all euro payments as a result of the introduction of SEPA payment schemes and standards. Every citizen, merchant, public administration and corporate with a banking relationship in the euro area will eventually be affected by SEPA, as will everyone in the payment supply chain.

What impact will it have on the economy and society?

⇒ SEPA will create the conditions for enhanced competition in the provision of payment services. It will also generate, through harmonisation, more efficient payment systems and deliver tangible benefits for the economy and society as a whole. The common currency will be systemically strengthened by a harmonised set of euro payment instruments.

What has been delivered so far?

⇒ The European banking industry has defined SEPA schemes for credit transfers and direct debits together with a SEPA data format based on global ISO standards. The SEPA Credit Transfer scheme was successfully launched in January 2008. The SEPA Core Direct Debit scheme and the SEPA Business to Business Direct Debit scheme go live in November 2009, the point in time when EU member states have adopted a common legal framework for payments. As of November 2009, banks gradually roll out SEPA Direct Debit services. In a step-by-step process all banks in the euro area offering direct debit services today will become reachable for SEPA Core Direct Debit by November 2010.

⇒ The recent EU Regulation on cross-border payments in euro mandates the timelines for banks to create reachability for European direct debits.

⇒ For payment cards, a SEPA Cards Framework has been agreed and is in the process of being implemented by banks, card schemes and card processors.

Make SEPA a success!

⇒ The European banking industry has successfully delivered innovative and commonly applicable SEPA payment schemes and frameworks. It is now up to the political drivers of the SEPA initiative – EU governments, the European Commission (EC) including the ECOFIN and the Governing Council of the European Central Bank (ECB) – to create the incentives needed to facilitate the migration of bank customers to the new SEPA instruments.

Set a migration end date!

⇒ Setting an end date for legacy euro payment systems accelerates the SEPA migration process and provides planning security for all stakeholders. In a first step, it is important now to communicate that there will be an end date. Specific timelines can be determined once the SEPA Direct Debit schemes go live in November 2009.



SEPA: VISION AND GOALS

2.

2.1 The vision

The Single Euro Payments Area – SEPA – will be the area where citizens, companies and other economic participants make and receive payments in euro, whether within or across national boundaries, under the same basic conditions, rights and obligations. In the long-term, the uniform SEPA schemes and standards are expected to replace the national payment systems now being operated in Europe.

⇒ SEPA is an EU-wide policy-maker-driven integration initiative in the area of payments designed to achieve the completion of the EU internal market and monetary union. Following the introduction of euro notes and coins in 2002, the political drivers of the SEPA initiative – EU governments, the European Commission and the European Central Bank – focused on harmonising the euro payments market. Integrating the multitude of national payment systems existing today is a natural step towards making the euro a truly single and fully functioning currency. SEPA will become a reality when a critical mass of euro payments has migrated from legacy euro payment instruments to the new SEPA payment instruments.

⇒ Although European banks have decided to take a leading role in this migration by self-regulation, SEPA will be realised only when key stakeholders such as the business community and public administrations embrace the SEPA vision and commit to implementing the necessary changes.

2.2 The scope

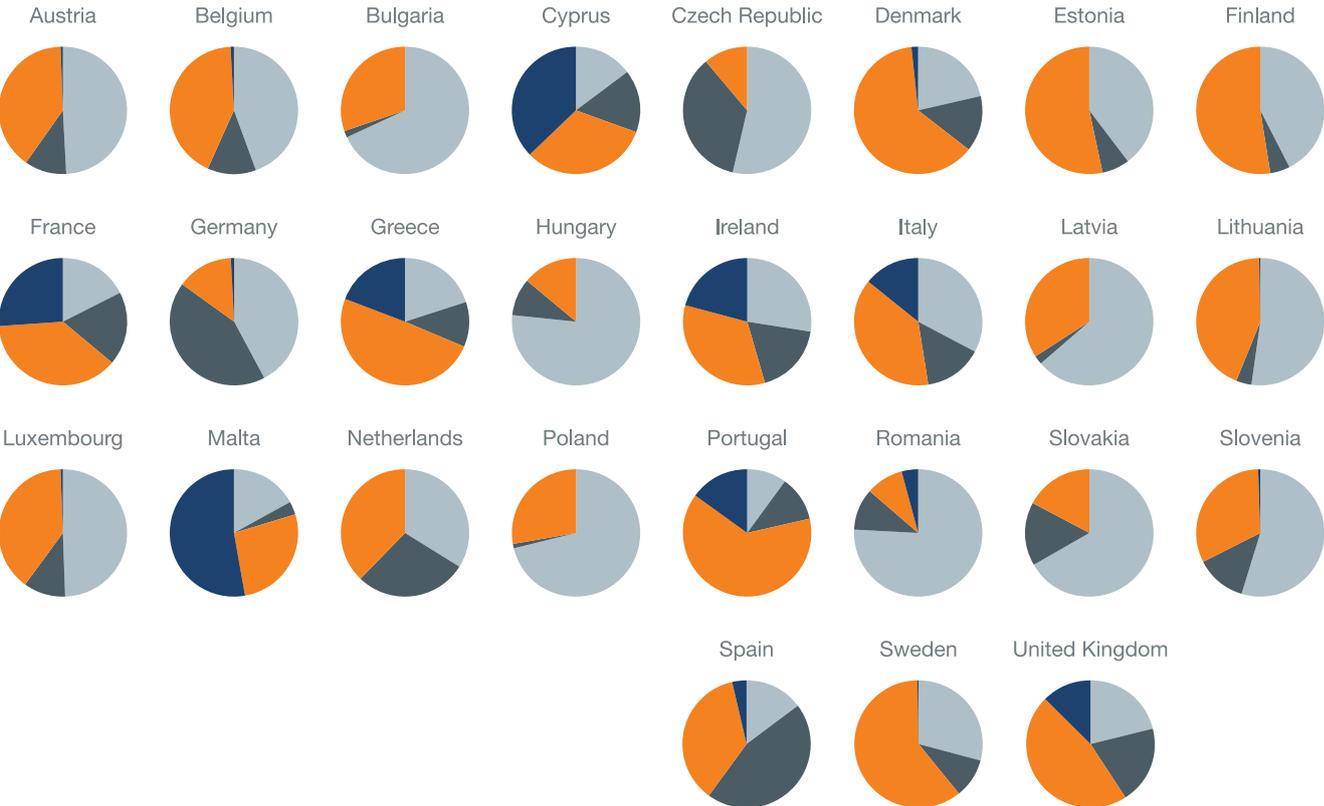
⇒ The euro area alone currently processes some 50 billion electronic retail transactions and between two to four times of this volume in cash each year. This massive volume is generated by 321.5 million citizens, 16-18 million large and small corporates, some 8,000 banks, 5.75 million points of sale and 293,008 ATM (statistical data based on ECB Blue Book).

⇒ SEPA is currently defined as consisting of the EU 27 member states plus Iceland, Norway, Liechtenstein, Switzerland and Monaco.

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- MONACO
- NETHERLANDS
- NORWAY
- POLAND
- PORTUGAL
- ROMANIA
- SLOVAKIA
- SLOVENIA
- SPAIN
- SWEDEN
- SWITZERLAND
- UNITED KINGDOM

RELATIVE IMPORTANCE OF PAYMENT INSTRUMENTS



Percentages of total volume of transactions
Source: European Central Bank

2.3 The goals

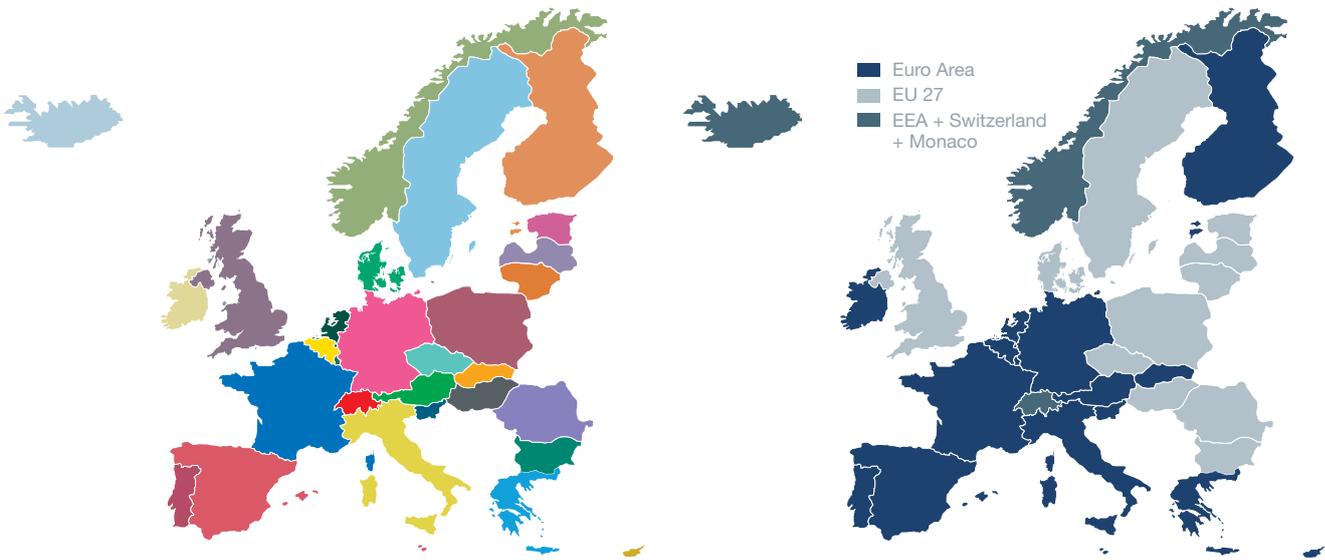
➔ The overall goals of SEPA were defined by EU governments in the Lisbon Agenda, which envisages the EU internal market as the most competitive knowledge-based economy globally. The integration of euro payments markets is a major prerequisite for the realisation of this vision. As such, SEPA is considered a necessary step towards strengthening the European economy as a whole. At the same time, SEPA will increase competition in the payments services sector to the benefit of customers such as consumers, enterprises and public administrations.

According to a study conducted at the request of the European Commission, the replacement of existing national payment systems by SEPA holds a market potential of up to €123 billion in benefits, cumulative over six years and benefiting bank customers.

➔ In addition, the European Commission and the European Central Bank expect SEPA to serve as a stepping stone towards revolutionising electronic services in the payment and public services sectors, leading to further cost reductions and efficiency gains to the benefit of customers.

THE SEPA VISION

PRE-SEPA **SEPA**



PRE-SEPA	SEPA
National / local solutions	Common solutions with additional optional services
Different payment instruments and standards, customer experiences, consumer laws	Common core payment instruments and standards, consistent customer experience, application of harmonised consumer protection laws
Cross-border complexity and risk	Reduced complexity and improved efficiency: all SEPA payments are domestic payments

⇒ The political rationale for harmonisation of the euro payments market has been championed and driven by the European Commission (EC) in close cooperation with the European Council and the European Parliament. Much as with the euro introduction, SEPA's high level requirements and implementation timelines have been defined and set by the Governing Council of the European Central Bank (ECB). The design of the SEPA schemes and standards necessary to turn this political vision into reality is the responsibility of the European Payments Council (EPC) as is the monitoring of implementation and migration.

3.1 SEPA and the European Commission



⇒ The history of the SEPA project reaches back to 1990 with the publication of a European Commission report “Making Payments in the Internal Market” which outlined a community vision of a single payments area stating “the full benefits of the single market will only be achieved if it is possible for business and individuals to transfer money as rapidly, reliably and cheaply from one part of the community to another as is now the case with(in) most member states”. Although this vision primarily referred to retail cross border transfers, it became the founding principle on which calls for change were based over the next twelve years.

⇒ However, the harmonisation of the EU's markets in the areas of finance and banking services has proved to be complex. Structural differences in the revenue models have been an impediment to rapid harmonisation. Another key obstacle to progress was the diversity of national legal and business rules and standards within Europe's banking businesses. As a result, Automated Clearing Houses (ACHs) and electronic funds transfer at the Point of Sale (POS) systems operated using widely different standards and a diverse mix of commercial frameworks.

⇒ During the early/mid 1990's, the Commission's Directorate-General (DG) Internal Market and Services, together with various committees representing Europe's banks, co-operated to improve the choice of services available for cross border transfers. By 1995/1996, new players entered the market and service levels improved. However, Europe's banks were unable to address the bigger structural and political issue of a longer term need to harmonise Europe's payments market.

⇒ The high costs, risks and complexity of changing each national market and the host of mandated change projects already committed, meant bankers were reluctant to take on the risks of a large-scale harmonisation project without the full support of the rest of the European Union before the implementation of the euro. In a first step, however, cross-border credit transfers were made subject to minimum information and performance requirements under a 1997 EU Directive¹.

⇒ This period also saw a focus by the banking industry and its supervisors on high-value payment systems and the removal of systemic risk through the creation of Real-Time Gross Settlement systems and related projects such as Continuous Linked Settlement (CLS) in the foreign exchange market.

¹ Directive 97/5/EC of the European Parliament and the Council of 27 January 1997 on cross-border credit transfers.

In 1998, the European Commission found that the EU was still a long way from fully exploiting the benefits of the internal market for financial services and renewed its call for the integration of the European payments sector.

⇒ In 2001, the Commission laid the foundations of its SEPA policy through former Regulation 2560/2001 on cross-border payments in euro, whereby banks are not permitted to impose different charges for domestic and cross-border payments or ATM withdrawals in the EU-27. Regulation 2560/2001 has also generally been understood as a turning point in the financial integration policy of the European legislator: beyond its formal stipulations, the Regulation at the time of its inception was clearly intended to shock the banking sector into stepping up its efforts to achieve the Single Euro Payments Area (SEPA).

⇒ The revised version of this Regulation approved by the European Parliament on 24 April 2009 introduces additional provisions which - in the eyes of the regulator - further promote EU financial integration in general and SEPA implementation in particular. The revised Regulation has significant impact due to the introduction of the following provisions: (1) the price parity requirements are extended to direct debits; (2)

the setting out of clear rules for transaction-based multilateral interchange fees until November 2012; (3) banks in the euro area offering direct debits today in euro to debtors are mandated to become reachable for SEPA Direct Debit collections from November 2010 onwards. The revised Regulation - now labelled Regulation on cross-border payments in euro in the Community - will be applicable in all Member States from 1 November 2009 onwards.

⇒ In addition, the EC recognised that a single payments market would only be possible within a common legal environment that would remove the local anomalies and differences. The first version of a New Legal Framework for Payments designed to harmonise the fragmented national legal provisions was issued in 2001. This working document ultimately resulted in the Payment Services Directive (PSD) published in the Official Journal of the European Union on 5 December 2007 (for details on the PSD please refer to chapter 12).

3.2

SEPA and the European Central Bank



defined the broad payment system requirements (after consultation with key stakeholders) that Europe's banks need to embody within the SEPA design and also established the timetable for implementation.

⇒ The ECB has long argued that the monetary union remains incomplete until Europe converts to common electronic euro money across all forms of payment. More specifically, the ECB has

⇒ The ECB created the TARGET platform to realise an efficient and orderly euro payments settlement system for banks and central banks. This platform was replaced by a new platform, TARGET2, in November 2007.

⇒ The ECB takes an active role in the SEPA programme, publishing regular progress reports and organising frequent meetings with the banking industry, user groups and infrastructure providers. It has also taken measures in the cash area with a framework for cash recycling.

The ECB is a highly pro-active promoter of the plan to harmonise Europe's payments and a catalyst for the creation of SEPA reflecting its responsibility for the single euro currency.

⇒ The SEPA vision is supported by Europe's banks working together towards the integration of euro payments markets through the European Payments Council (EPC).



⇒ In 2002, key European banks and their associations attended a workshop dedicated to the consideration of self-regulatory options to achieve payments harmonisation.

The conclusions were consolidated into the White Paper "Euroland: our Single Payments Area" which described the required change programme as "the Single Euro Payments Area – SEPA". Thus "SEPA" was born. The European Payments Council, a new self-regulatory payments body, was subsequently established in June 2002 to design, specify and monitor the implementation of SEPA.

The European Payments Council is the decision-making and coordination body of the European banking industry in relation to payments.

⇒ The EPC defines common positions for core payments services, provides strategic guidance for standardisation, formulates best practices and supports and monitors implementation of decisions taken.

⇒ The EPC consists of 74 members comprising banks and banking communities. More than 300 professionals from 32 countries are directly engaged in the work programme of the EPC, representing all sizes and sectors of the payments industry within Europe.

4.1 SEPA: the first milestones

⇒ The SEPA schemes developed by EPC define sets of interbank rules and standards that have to be observed when executing SEPA payment transactions. The schemes provide a common understanding between banks (payments services providers) on how to move funds from account A to account B within SEPA. The EPC is responsible for the development and maintenance of SEPA payment schemes as defined in the Rulebooks published by the EPC itself.

⇒ To ensure the highest possible level of reach, efficiency and security of a payment scheme, the rules are agreed by the payments services providers themselves. This is done in a way that enables banks to maintain self-regulation and meet regulators' and stakeholders' expectations as efficiently as possible.

⇒ Whereas the rules and standards which make up a payment scheme are defined by banks in a collaborative space, the particular payment product offered to the customer is developed by individual banks or groups of banks operating in a competitive environment. So, provided that scheme rules are respected, payments services providers are free to add features and services of their choice to the actual payment product.

⇒ The development of payment products based on the SEPA schemes including all product-related features such as pricing is outside the scope of the EPC. For detailed SEPA customer propositions customers should contact the payments services provider of their choice.

⇒ Services offered by clearing systems and technology providers based on the SEPA schemes are governed by market forces and are outside the scope of the EPC.

The European banking industry has successfully made available the building blocks of SEPA first defined in the EPC Roadmap 2004 – 2010. The EPC Roadmap specifies the SEPA core deliverables to be put in place in order to realise the integrated euro payments market.

➔ The EPC has achieved the following milestones:

- ❑ In January 2008, the EPC successfully launched the SEPA Credit Transfer scheme (SCT). Today, more than 4500 banks in 32 countries representing roughly 95 percent of the payment volume in Europe offer SCT services.
- ❑ The SEPA Core Direct Debit scheme and the SEPA Business to Business Direct Debit scheme go live in November 2009. These both include the option to use electronic mandates (e-mandates) as well as or instead of the customary paper mandates. As of November 2009, banks gradually roll out SEPA Direct Debit services. In a step-by-step process all banks in the euro area offering direct debit services today will become reachable for SEPA Core Direct Debit by November 2010. The recent EU Regulation for cross-border payments in euro mandates the timelines for banks to create reachability for European direct debits.
- ❑ With the roll-out of the SEPA schemes, European banks are the first in the world to deploy a new global data format — the ISO 20022 message standards — for mass euro payment transactions. This innovation is likely to have an impact far beyond Europe, as corporates and banks in Asia and in the Americas have already started to realise the global implications of 32 countries moving jointly towards this international standard.
- ❑ Agreement on the use of a single account identifier based on global ISO standards “International Bank Account Number (IBAN)” and a single bank identifier based on the “Bank Identifier Code (BIC)”.
- ❑ Approval of a SEPA Cards Framework for euro payments with a general purpose card including principles for banks, for card schemes, for card service providers and for other stakeholders.
- ❑ Agreement on a framework for pan-European clearing infrastructures.
- ❑ Design of a Cash Framework to support the shift towards electronic payment methods aimed at reducing the costs associated with cash handling.

➔ SEPA schemes and standards will eventually replace existing electronic euro payment instruments in the SEPA area with an impact for every citizen, corporate, small and medium sized enterprise (SME), merchant and public administration. Following the migration of existing payment systems, all customers will be able to make and receive euro payments to and from any corporate, SME and public administration using the same uniform SEPA payment instruments.

4.2 Involvement of stakeholders

➔ SEPA schemes are being further developed by the EPC in accordance with a strict change management procedure and based on a predictable release schedule in close dialogue with customers. Representatives of the payments services user community cooperate in the EPC Customer Stakeholders Forum and in the EPC Cards Stakeholder Forum.

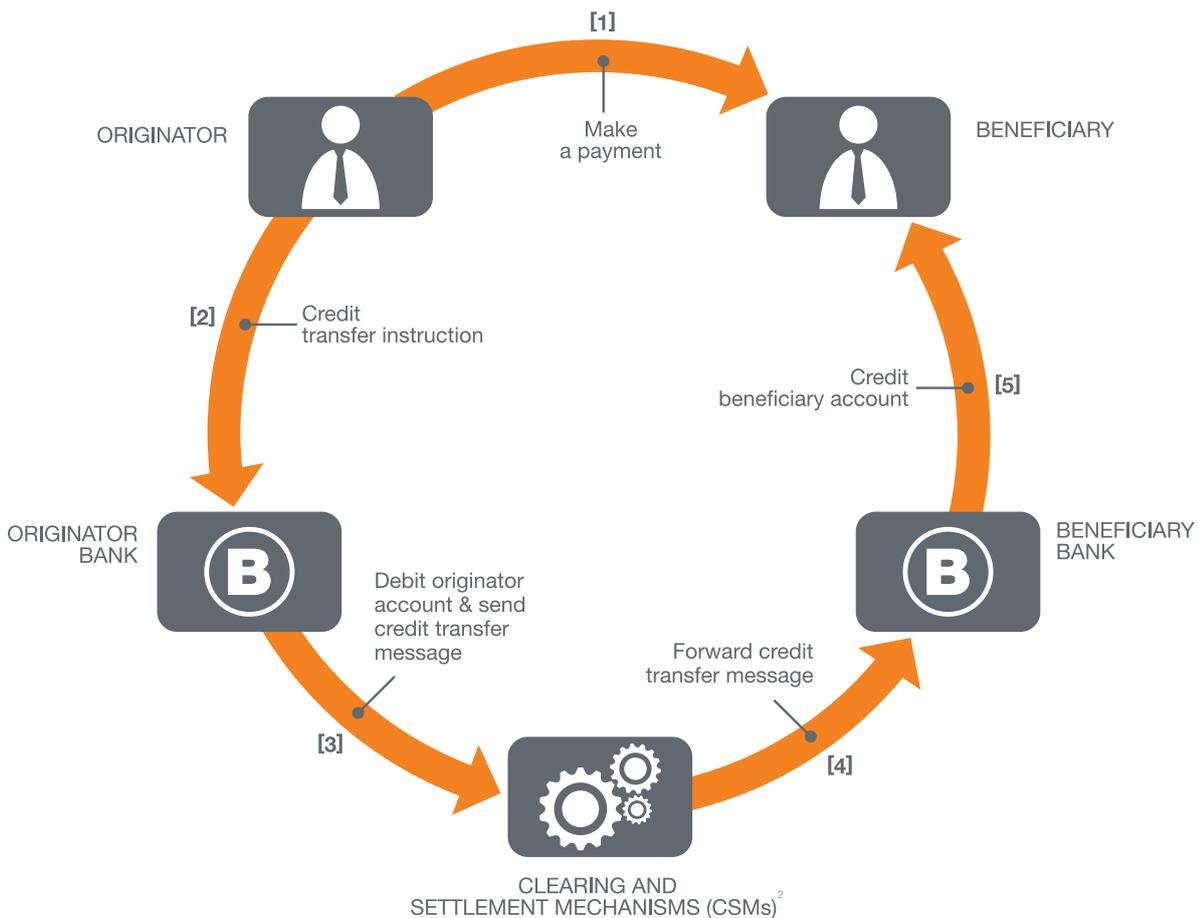
SEPA CREDIT TRANSFER SCHEME (SCT)

5.

➔ With regard to credit transfers in general, the originator (payer) completes a credit transfer instruction and forwards it to the originator's (payer's) bank by any agreed means [2].

➔ The originator's bank receives and checks this, and rejects erroneous instructions, then the originator account is debited and the credit transfer is sent to the beneficiary's bank, where the beneficiary is credited [3].

SEPA CREDIT TRANSFER SCHEME MODEL



² A CSM enables the exchange of funds and messages between two banks executing a payment transaction.

5.1 The scheme in a nutshell

➔ The SEPA Credit Transfer scheme enables payments services providers to offer a core and basic credit transfer service throughout SEPA, whether for single or bulk payments. The scheme's standards facilitate payment initiation, processing and reconciliation based on straight-through-processing (STP). The scope is limited to payments in euro within SEPA countries. The credit institutions executing the credit transfer must be scheme participants; i.e. must have formally adhered to the SEPA Credit Transfer scheme. There is no cap on the amount of the payment carried under the scheme.

The SEPA Credit Transfer Scheme Rulebook and the accompanying Implementation Guidelines approved by the EPC are the definitive sources of information regarding the rules and obligations of the scheme. The latest version of the SEPA Credit Transfer Scheme Rulebook and Implementation Guidelines are available for download on the EPC website³.

5.2 Advantages of the SCT scheme

➔ The scheme offers benefits to originators and beneficiaries in terms of functionality, cost efficiency, ease of use and straight-through-processing:

- ❑ Payments are made for the full original amount – there are no deductions; a customer involved in a credit transfer payment can only be charged by his own bank
- ❑ 140 characters of remittance information are delivered to the beneficiary without alteration or omission
- ❑ These 140 characters can be unstructured (free text) or structured, as agreed between business partners
- ❑ The accounts of all business partners in SEPA can be reached as safely, quickly and easily as in their own country today
- ❑ Certainty is provided about the date when the money will be available in the account of a business partner and one's own account
- ❑ A single standard for identifying and validating an account with a bank in Europe based on IBAN allows the storage of trusted information in a standardised way
- ❑ Rejects and returns can be automated, because they are handled in a uniform and predictable manner
- ❑ Single payments and bulk payments (e.g. one debit to the originator's account with multiple credits to the different beneficiaries) are supported
- ❑ Separate data elements for an originator and / or a beneficiary reference party enable the initiation and receipt of "on behalf of" payments, subject to local regulation
- ❑ Identification of payment reasons thanks to the availability of specific data fields ("category purpose" and "purpose") to indicate payment types such as salaries or taxes, for example, allowing the originator bank or beneficiary bank to apply special processing rules
- ❑ There will be a process to recall funds transferred by mistake

³ www.europeanpaymentscouncil.eu.

SEPA CORE DIRECT DEBIT SCHEME (SDD)

6.

➔ With regard to direct debits in general, a mandate is given by the debtor to authorise the creditor to initiate direct debit payments (called collections) [1] and allows the debtor bank to pay those collections. Debtors are, however, entitled to request banks not to accept any direct debit collections on their accounts. A mandate can be a paper document or an electronic document created and signed in a secured environment. A mandate, after being signed by the debtor, must be sent to the creditor.

➔ After receiving the signed mandate, the creditor may start to initiate collections. Before a collection, the creditor must send a pre-notification, an invoice

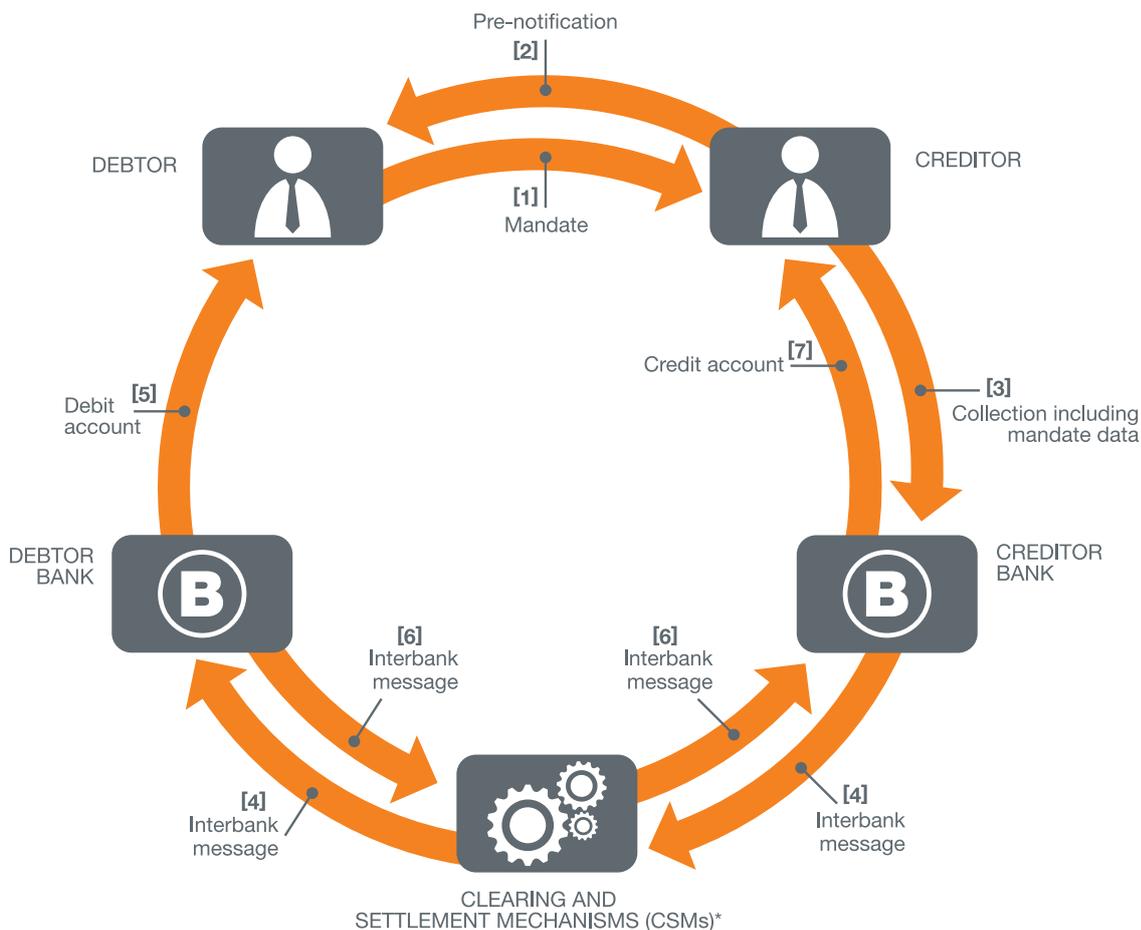
for example, to the debtor [2], unless otherwise agreed between the two parties.

➔ The signed mandate must be stored by the creditor as long as the mandate is valid. The mandate-related data are transmitted in electronic form along with each collection [3].

➔ The debtor bank receives the interbank message [4] and debits the debtor's account [5].

➔ The creditor bank receives the interbank message [6] and credits the creditor's account [7].

SEPA DIRECT DEBIT SCHEME MODEL



* To learn more about CSMs, please refer to chapter 11

6.1 The scheme in a nutshell

- ⇒ The SEPA Core Direct Debit scheme – like any other direct debit scheme – is based on the following concept: “I request money from someone else, with their prior approval, and credit it to myself”.
- ⇒ A mandate is signed by the debtor (payer) to authorise the creditor (payee) to collect a payment and to allow the debtor bank to pay this collection (debtors are entitled to instruct their banks not to accept any direct debit collection on their accounts). The mandate can be issued in paper form or electronically. The mandate expires 36 months after the last direct debit initiated whereupon it should be cancelled by the creditor. The signed mandate must be stored by the creditor as long as the mandate is valid and in accordance with national legal requirements.
- ⇒ The SEPA Core Direct Debit scheme applies to transactions in euro. The debtor and creditor must each hold an account with a credit institution located within SEPA. The credit institutions executing the direct debit transaction must be scheme participants; i.e. both must have formally adhered to the SEPA Direct Debit scheme. The scheme may be used for single (one-off) or recurrent direct debit collections; the amounts are not limited.

6.2 E-mandate

- ⇒ The SEPA Direct Debit schemes have been designed to permit the development of additional features in response to customer needs. The SEPA Direct Debit schemes include the possibility to create mandates through the use of electronic channels – called e-mandates.
- ⇒ The inclusion of this possibility for the creation of e-mandates brings further advantages to debtors: the debtor avoids the inconvenience of printing, signing and mailing a paper form to the creditor by using a fully electronic process. The e-mandate facility is based on secure, widely used online banking services of the debtor bank.
- ⇒ The debtor can re-use his online banking credentials. No additional means of identification are necessary. The e-mandate feature is based on global ISO standards as managed by SWIFT thus granting maximum transparency.
- ⇒ The e-mandate solution is an optional service offered by payments services providers to their customers; i.e. it is not a mandatory part of the SEPA Direct Debit schemes.

The SEPA Core Direct Debit Scheme Rulebook and the accompanying Implementation Guidelines approved by the EPC are the definitive sources of information regarding the rules and obligations of the scheme. The latest version of the SEPA Core Direct Debit Scheme Rulebook and Implementation Guidelines are available for download on the EPC website⁴.

⁴ www.europeanpaymentscouncil.eu.

6.3 Advantages of the SDD Core scheme

Advantages for creditors

- ☒ A simple and cost-efficient way to collect funds
- ☒ The possibility to define the exact date of collection
- ☒ The certainty of payment completion within a predetermined time cycle
- ☒ The opportunity to optimise cash flow and treasury management
- ☒ Straightforward reconciliation of payments received
- ☒ The ability to automate exception handling such as: returned, rejected, or refunded collections and reversals
- ☒ The ability to collect funds from debtors using a single payment instrument across 32 countries

Advantages for debtors

- ☒ A simple means of paying bills throughout SEPA without the risk of late payments and the consequences thereof
- ☒ The SEPA Direct Debit is easy to use, because the scheme is accepted as a single, trusted payment service by all creditors in SEPA
- ☒ Straightforward reconciliation of debits on account statements
- ☒ The possibility to sign either a paper-based or a fully electronic mandate if this latter service is offered by a credit institution
- ☒ A no-questions-asked, fast and simple refund procedure is available within eight weeks of the debit date for authorised transactions and within 13 months for unauthorised transactions



6.4 The launch date

- The introduction of the SEPA Core Direct Debit scheme requires a uniform EU-wide legal framework for payments. The launch of the scheme is therefore contingent upon adoption of the EU Payment Services Directive (PSD) into the national law of member states. The PSD defines, for example, common rules on the authorisation of payments, the return of payments and customers' rights to contest direct debits.
- The SEPA Core Direct Debit scheme goes live on 2 November 2009, the deadline for all EU member states to have transposed the PSD into national law.
- As of November 2009, banks gradually roll out SEPA Direct Debit services. In a step-by-step process all banks in the euro area offering direct debit services today will become reachable for SEPA Core Direct Debit by November 2010. The recent EU Regulation for cross-border payments in euro mandates the timelines for banks to create reachability for European direct debits.

The SEPA Core Direct Debit scheme creates, for the first time, a payment instrument that can be used for both national and cross-border collections throughout the SEPA area.

SEPA BUSINESS TO BUSINESS DIRECT DEBIT SCHEME (B2B)

7.

7.1 Differences from the SEPA Core Direct Debit scheme

- ➔ The SEPA Business to Business Direct Debit scheme (B2B) is the basis for the development of products catering to business customers who wish to make payments by direct debit as part of their business transactions.
- ➔ The most important differences between the SEPA Core Direct Debit scheme and the SEPA Business to Business Direct Debit scheme are:
 - ☑ In the B2B scheme, the debtor is not entitled to obtain a refund of an authorised transaction; this provides certainty of payment for the creditor.
 - ☑ The B2B scheme requires debtor banks to ensure that the collection is authorised by checking the collection against mandate information; debtor banks and debtors are required to agree on the verification to be performed for each direct debit.
 - ☑ A debtor bank cannot offer the scheme to a debtor (payer) who is a “consumer” under the law of the country where that debtor bank is providing the payment service; essentially, therefore, the B2B scheme is available only to the business community, not private individuals. By the same token, a creditor cannot offer bill payment via the B2B scheme to a customer who is a consumer.
 - ☑ Responding to the specific needs of the business community, the B2B scheme offers a significantly shorter timeline for presenting direct debits and reduces the return period

The SEPA Business to Business Direct Debit Scheme Rulebook and the accompanying Implementation Guidelines approved by the EPC are the definitive sources of information regarding the rules and obligations of the scheme. The latest version of the SEPA Business to Business Direct Debit Scheme Rulebook and Implementation Guidelines are available for download on the EPC website⁵.

⁵ www.europeanpaymentscouncil.eu.

7.2 Advantages of the SDD B2B scheme

Advantages for creditors

- ☑ A simple and cost-efficient way to collect funds
- ☑ The possibility to define the exact date of collection
- ☑ The certainty of payment completion within a short and pre-determined time-cycle
- ☑ The opportunity to optimise cash-flow and treasury management
- ☑ Straightforward reconciliation of payments received
- ☑ The ability to automate exception handling such as returned and rejected collections and reversals
- ☑ A fast collection procedure satisfies the creditor's need for a payment instrument with a short credit risk period, delivered in combination with early finality of funds received
- ☑ Reduction of administrative costs and enhancement of security through the use of electronic mandates
- ☑ The opportunity to collect funds from debtors using a single, trusted payment instrument regardless of their location in Europe

Advantages for debtors

- ☑ A fast and simple means of paying bills, reducing the incidence of late payments and the consequences thereof
- ☑ Allows the debtor to do business with a creditor requiring the use of the B2B scheme for making payments in an efficient way
- ☑ The debtor is easily reachable for SEPA-wide business offerings, because the B2B scheme is accepted as a single, trusted payment service by all creditors in SEPA
- ☑ The debtor has the security of knowing that the debtor bank will verify B2B scheme transactions before debiting the debtor's account

7.3 The launch date

- ☞ The SEPA Business to Business Direct Debit scheme goes live on 2 November 2009.

8.1 Need for a common data format

⇒ A common data format that is used by all the parties in a payment transaction is essential for cost-efficient handling of billions of payments. Today, dozens of different data formats are in place to process payments across different national and European clearing systems in the European Union.

⇒ The realisation of SEPA therefore requires agreement on a common set of data to be exchanged via a common syntax. The SEPA data formats as specified by the EPC for the exchange of SEPA payments like direct debits and credit transfers represent such common data sets, respectively.

8.2 ISO 20022 message standards

⇒ It is important to note that the SEPA data formats do not constitute an exclusive European standard. Rather, the SEPA data formats are based on the global ISO 20022 message standards.

⇒ These formats are binding for the exchange of SEPA payments between banks. It is recommended that business customers use the SEPA data formats for initiating payments. However, banks may continue to accept other formats from customers for SEPA payments.

⇒ ISO, the International Organisation for Standardisation, is the world's developer of global standards. ISO combines the expertise of representatives from all sectors. ISO therefore provides any stakeholder group with the opportunity to participate in the process of standard setting.

⇒ ISO has also worked on modelling financial messages. This is set out in ISO standard 20022 (see www.iso20022.org). This standard provides a methodology for defining business processes and the related data elements. In the ISO process, business requirements are defined for all global markets. Different markets have different data needs. This means that each community may need to define its own version within the global standard, specific to its own situation. In this respect, the ISO messages have been adjusted to meet the SEPA requirements.

⇒ The role of EPC in defining the SEPA data formats therefore consists in identifying, within the global standard, all necessary data elements for making SEPA payments as defined in the SEPA Rulebooks. These "core" data elements are indicated by yellow shading in the SEPA Implementation Guidelines released by the EPC with respect to the SEPA Credit Transfer scheme and the SEPA Direct Debit schemes.

⇒ To allow communities of banks participating in the SEPA schemes to provide additional optional services (AOS) based on the schemes the EPC has also identified data elements within the global standard that can be used for this purpose. These data elements are indicated by white shading in the Implementation Guidelines⁶.

⇒ The SEPA data formats are therefore a valid subset of the global ISO 20022 standards.

⁶ The SEPA Credit Transfer Scheme Rulebook and the SEPA Direct Debit Scheme Rulebooks released by EPC provide detailed information on Additional Optional Services. The Rulebooks are available at www.europeanpaymentscouncil.eu

8.3 Extensible Mark-up Language (XML)

- ⇒ The Extensible Mark-up Language (XML) syntax is recommended by ISO. The primary purpose of XML is to facilitate the sharing of structured data across different information systems such as the Internet. The XML standard is maintained by the World Wide Web Consortium. It is a fee-free open standard.
- ⇒ With the roll-out of the SEPA schemes, EU banks are the first in the world to deploy a new format based on global standards – the ISO 20022 message standards – for making mass euro payments.
- ⇒ This innovation is likely to have an impact far beyond Europe, as corporates and banks in Asia and in the Americas have already started to realise the global implications of 32 countries moving jointly towards this international standard.
- ⇒ For further information, refer to the Implementation Guidelines for the SEPA Credit Transfer scheme and the SEPA Direct Debit schemes available at www.europeanpaymentscouncil.eu.

The SEPA data formats are a universally compatible standard for the exchange of financial industry messages. The European banking industry is leading the way in terms of innovation in global payments.

9.1 The SEPA Cards Framework (SCF)

The aim of creating a SEPA for Cards is to facilitate a consistent customer experience when making or accepting payments with cards.

⇒ The SEPA Cards Framework (SCF) developed by the EPC outlines high level principles and rules that when implemented by banks and card schemes will deliver this consistent experience. The SCF is designed to enhance levels of interoperability within SEPA by defining common standards, improving transparency and removing other barriers to the development of a SEPA for Cards.

⇒ The SCF does not guarantee that all cards will be accepted by all merchants. It should be recognised that the acceptance of a card at any given terminal is ultimately dependent on the decision of a merchant to accept that particular card. However, the SCF removes many of the barriers so that acceptance and coverage meet the needs of consumers and retailers.

⇒ The SCF recognises the EMV standard as the technology platform for Europe-wide acceptance of payments with cards at very high levels of security. The EMV (originally Europay MasterCard Visa) programme enables the implementation of CHIP and PIN security for card transactions.

⇒ The SCF continues to evolve in accordance with regulatory requirements⁷.

9.2 SCF compliance requirements

⇒ Actors in the cards market seeking compliance with the SEPA Cards Framework have to observe the following requirements:

⇒ The SCF only applies to **general purpose cards**, i.e. a card to make payments and/or cash withdrawals with and for which the usage is not limited to one company. Debit, credit and ATM “cash only” cards are general purpose cards. However, for example, single retailer chain or single outlet store cards and e-purse cards and on-us only ATM cards are not.

⇒ An SCF-compliant card is a general purpose card issued by a card issuer within an SCF-compliant scheme (or schemes) and capable of handling transactions in euro. SCF-compliant cards must have the potential to be effectively accepted at ATMs and/or by merchants in all SEPA countries. However, in line with its pro-competitive values, the SCF does not mandate any level of geographical coverage within SEPA. The aim is to ensure that all general purpose cards⁸ issued in SEPA, whether co-branded or not, will be SCF-compliant from 31 December 2010 onwards.

⁷ The SEPA Cards Framework and the document “Questions and Answers clarifying key aspects of the SEPA Cards Framework” are available at www.europeanpaymentscouncil.eu.

⁸ For this purpose “closed loop scheme cards” will not qualify as general purpose cards. Closed loop card schemes are card schemes where all the scheme roles of acquirers and issuers and the processing of and clearing/settlements are combined within one entity or group of entities, which also holds the accounts of cardholders.

⇒ **The transactions in scope of the SCF** are POS payments or ATM cash withdrawals made in SEPA with general purpose cards issued by SEPA banks or payment institutions. In scope are POS payments or cash withdrawals in euro cleared in euro (or any “opting in” currency in the meaning of the former EU Regulation 2560/2001 on cross-border payments in euro)⁹, but the currency in which the account debited is maintained has no relevance for the purpose of the SCF.

⇒ This account can be held in any currency. Cardholders receive full details of any merchants’ currency conversion charges. Remote transactions are covered as part of card schemes’ offerings provided a card number is used, a card account is debited, and the transaction is authorised by the cardholder.

⇒ The SCF confirmed the EMV¹⁰ chip and, on the acquiring side, PIN, as the supporting technology. Individual banks, payment institutions and national communities are completing the roll out of EMV. Magstripe-based transactions will not be SCF compliant after 2010 (they are, however in scope of the SCF during the 1 January 2008 to 31 December 2010 transition phase). All schemes will have introduced a liability shift rule¹¹ and other incentivising measures to encourage the EMV migration.

⇒ **SCF-compliant schemes** must operate in such a way that there are no barriers to effective competition between issuers, acquirers, and providers. They have to meet SCF compliance requirements by offering:

- ☑ Transparent and non-discriminatory access criteria for banks and payment institutions
- ☑ Robustness of card scheme contracts
- ☑ Transparent card schemes pricing structures without cross-subsidisation between issuing and acquiring services
- ☑ An open business model in terms of reachability and adherence
- ☑ Operational quality benchmarks
- ☑ Unbundling of scheme governance, processing and other functions

⇒ Based on a single license from each card scheme without the requirement to obtain individual licenses for each SEPA country, all SEPA banks or payment institutions are also to offer basic card payment products and services throughout SEPA.

⁹ The new EU Regulation on cross-border payments in euro in the Community repealing Regulation 2560/2001 takes effect on 1 November 2009.

¹⁰ EMV is a standard for interoperation of IC Cards (“Chip cards”) and IC capable POS terminals and ATMs, for authenticating credit and debit card payments.

¹¹ “Liability Shift”: transfer of responsibility from the card-issuing bank to the merchant’s bank in the event of fraudulent card use. In concrete terms, in the event of fraudulent payment by bankcard, it is the bank of the merchant not equipped with an EMV terminal or the bank which has not issued an EMV card that shoulders the risk. The bank can then pursue the merchant for not having taken the appropriate steps to bring its payment terminal into line with the new standard.

9.3 The SEPA Cards Standardisation Programme

The SEPA for cards will be achieved to the greatest extent possible through the use of open and free standards available to all parties within the card payment value chain.

➔ EPC is carrying out a cards standardisation programme designed to remove technical obstacles preventing a consistent customer experience throughout the SEPA cards market.

➔ The EPC is now in the process of setting up the Cards Stakeholders Group including representatives of all relevant sectors such as schemes, processors, vendors and retailers as well as banks. The aim is to achieve consensus on the standards needed to realise the vision of a SEPA for Cards and to agree on timelines for the implementation thereof.

➔ The SEPA Cards Standardisation Volume developed by the EPC defines the functional and security requirements as well as the target evaluation methodology and certification architecture that are recommended by the EPC for adoption by players throughout the card payment value chain to ensure interoperability within SEPA. The Volume is evolving in close dialogue with stakeholders acting in the SEPA cards market represented in the EPC Cards Stakeholders Group¹². The Cards Stakeholders Group supports the EPC in the maintenance and enhancement of the SEPA Cards Standardisation Volume.

The Cards Standardisation Volume is available for download on the EPC website¹³.

¹² For more information on the EPC Cards Stakeholders Group see the article "Get Involved! EPC establishes the Cards Stakeholders Group" published in the EPC Newsletter, Issue 3, July 2009. Current and previous issues of the EPC Newsletter are available at www.europeanpaymentscouncil.eu.

¹³ www.europeanpaymentscouncil.eu.



Consumers continue to have a great affection for cash payments. It is estimated that today four out of five face-to-face transactions are made with notes and coins in the EU. However, cash payments are costly for society: the total expense per year to the EU economies has been estimated at between 50 billion and 75 billion euro¹⁴.

➔ Various players in the payments market are therefore pondering means to incentivise increased use of electronic payment instruments, while reducing the costs of wholesale cash distribution. Behavioral economists find that “libertarian paternalism” – a theory designed to “nudge” people towards making rational choices – might contribute to reform cash users. The EPC promotes the creation of the “Single Euro Cash Area” (SECA) to increase the efficiency of cash distribution and collection¹⁵.

10.1 Cash payments: a costly love affair

➔ Essentially, the problem with cash is its relative inefficiency if used for transactions above a certain amount. This inefficiency is reflected by its high social cost. The social cost of a payment service refers to the resources that all market participants consume in providing and using it. It is computed by adding up the private costs of all stakeholders (consumers, merchants, commercial banks, the central bank, etc.) and eliminating any transfer payments, in order to avoid double counting.

➔ The latest findings show: first, in many countries the social cost of cash is substantial; second, the level clearly depends on the state of development of the retail payment system. In EU countries such as Austria, the Netherlands and Belgium, the cost of cash for society (excluding consumers) would, respectively, amount to 0.47 per cent, 0.48 per cent and 0.58 per cent of GDP

(with data for 2005, 2002 and 2003, respectively). In even more cash-oriented countries like Greece, Italy and Spain, for example, the cost of cash for society is expected to be even higher.

➔ In comparison, in Scandinavia, where card usage is higher, cash related social costs are lower: the estimate for Sweden is 0.28-0.33 per cent of GDP (2002), Norway comes in at 0.15 per cent of GDP (2007), and in Finland – the country with the highest number of card payments per capita in the EU – the social cost of cash amounts to only 0.12 per cent of GDP (2005).

➔ The question at this point therefore is how to persuade consumers to reconsider the choice they make when reaching for their purse at the check-out to pay for their goods and services.

¹⁴ The estimate is based on data provided by the EPC Cash Working Group and ECB data as analysed by PSE Consulting.

¹⁵ This chapter is a re-print of an article titled “Overcoming the Homer Simpson in us. How to create a less-cash society” by Leo van Hove and Leonor Machado originally published in the EPC Newsletter, Issue 2, April 2009 (available for download on the EPC website at www.europeanpaymentscouncil.eu/Newsletter).

10.2 Could “nudges” steer us towards a “less-cash society”?

⇒ In their popular book “Nudge – Improving decisions about health, wealth and happiness” (2008), behavioural economist Richard Thaler and law professor Cass Sunstein, both of the University of Chicago, argue that “libertarian paternalism” might have massive effects on people’s behaviour. This theory holds that by setting certain conditions people could be “nudged” towards making more rational choices.

⇒ The authors point out that people make bad choices quite often; choices they should not make, and do not really want to make, either. Fact is, we all have a bit of the impulsive and weak-willed Homer Simpson in us. The paternalistic aspect of Thaler and Sunstein’s policy recipe lies in the claim that it is legitimate for “choice architects” – that is, anybody who has the responsibility for organising the context in which people make choices – to try “to influence people’s behaviour in order to make their lives longer, healthier, and better”. The libertarian aspect lies in the insistence that people must not be coerced into a particular decision, but should be free to choose.

⇒ Since, after all, payment behaviour is behaviour; this theory might contribute to changing payment habits. Appropriate nudges designed by choice architects active in the payments market – including policy makers, central banks, commercial banks and merchants – could incentivise consumers to use their debit card to make a payment rather than to withdraw cash from the ATM. Such measures might include the following:

- ❑ **Policy makers:** make electronic payment instruments the default legal tender
- ❑ **Central banks:** make cash payments less convenient, for example by withdrawing high-value notes from circulation
- ❑ **Commercial banks:** lower the default amounts for ATM cash withdrawals; decrease the availability of cash by reducing the number of ATMs
- ❑ **Merchants:** increase the visibility of POS terminals; train shop assistants to actively inform customers that card payment is possible; increase the number of “card payments only”-check outs

10.3 Money talks

⇒ Richard Thaler, one of the promoters of “libertarian paternalism”, admits: “I don’t think we’re going to nudge Osama Bin Laden. But maybe we can make progress on litter.” Not wishing to equate cash users with terrorists, the analogy, however, lies in the assumption that nudging alone might not suffice to significantly impact the deep-rooted devotion to cash payments.

⇒ The most straightforward way to discourage cash usage would obviously be to introduce or increase ATM fees. Gradually, more and more policy makers and central bankers are becoming convinced of the merits of cost-based pricing. However, in practice, policy makers have been loath to take any action. Part of the reason is probably that making cash more expensive will not be popular with consumers.

⇒ Yet there exists a rationale which allows policy makers to justify cost-based pricing of payment instruments: cash users de facto impose the social costs of cash, which are part of the overall costs of goods and services, on all payers – including those who resort to electronic payment instruments. Just as governments make the social costs of environmentally damaging attitudes visible and realign people’s behavior by imposing taxes or penalties on those who pollute, the purpose of cost-based pricing of payment instruments would be to make the social costs induced by cash users visible by means of explicit, direct fees.

10.4 EPC promotes the Single Euro Cash Area (SECA)

➔ Besides changing the behavior of consumers and merchants, it will be necessary to reform the complex wholesale cash distribution and collection infrastructures needed to circulate notes and coins. The EPC believes that actions by all stakeholders within the euro area could contribute to reducing the high cost of processing and handling cash. To this end, the EPC decided to create the Single Euro Cash Area (SECA), which led to the EPC policy document “The SECA (Single Euro Cash Area) Framework”¹⁶, published in March 2006.

➔ The plans for the SECA are developed in dialogue with the Eurosystem Banknote Committee (BANCO), banks and other key players such as cash-in-transit companies (CITs). The objective of SECA is to create a level playing field whereby the basic cash functions performed by the National Central Banks in the euro area (supply of banknotes – genuine and fit-for-purpose – according to the demands of those involved in the cash cycle) reflect a common level of service and processes which are recognised by all euro area NCBs.

➔ A main objective of the SECA is to increase efficiencies in the cash handling cycle in order to reduce costs to society as a whole. The key principles of SECA are summarised as follows:

- ☑ Consistent customer experience at all euro area ATMs
- ☑ Consistent quality and features of notes and coins
- ☑ Homogenous wholesale and retail cash handling standards and processes in all national markets
- ☑ Improved services to merchants and increased competition among CITs
- ☑ Removal of legal barriers and harmonisation of National Central Bank conditions
- ☑ More competitiveness through the use of alternative cash distribution models
- ☑ Access by banks to any National Central Bank in any national market and a cash supply network that ensures optimal reach
- ☑ Effective and efficient cash distribution management information systems for National Central Banks, banks and cash-in transit providers
- ☑ Harmonised NCB responsibilities and service level agreements as regards debiting or crediting, deposits and withdrawals, opening hours, authenticity and quality control; common rules for National Central Bank fees and charges
- ☑ Stability of services and operational conditions to enable long term investment

¹⁶The document “Single Euro Cash Area (SECA) Framework” is available at www.europeanpaymentscouncil.eu.

⇒ In addition, the EPC developed recommendations with a view to creating a common euro area-wide infrastructure for wholesale cash¹⁷ based on the following principles: the development of common security requirements for euro note transportation including standards for banknote neutralisation systems and the identification of best practice standards for coin and bank note packaging.

⇒ The main development since the inception of the SECA has been that cash is no longer a "forbidden topic" and cash-related issues are now routinely on the agenda of many industry forums. Many of the SECA objectives related to NCB processes and efficiencies have been recognised and included in the Eurosystem "roadmap" (measures for more convergence of NCB cash services) published in 2007. The EPC is monitoring adoption of these measures in European countries.

⇒ Other aspects of the SECA will support a major goal of the SEPA initiative: the provision of information enabling consumers and merchants to better understand the cost benefits which could accrue from the selection of the appropriate means of payment when faced with the selection of cash, payment cards and other electronic payment instruments. This represents a focal point for the next steps in the EPC's work on the cash front.

Creation of the Single Euro Cash Area (SECA) supports one major goal of the SEPA initiative: encouraging consumers and merchants to migrate from cash to payment cards and other electronic payment instruments.

¹⁷ The document "Improving Eurozone Cash Processing Harmonisation and Efficiency within SEPA" is available at www.europeanpaymentscouncil.eu.

➔ The systems established to carry out clearing and settlement of payment transactions between payments services providers are referred to as infrastructures or clearing and settlement mechanisms (CSMs)¹⁸. These infrastructures can be banks as well as separate business entities (which may or may not be owned by banks). Traditional payment clearing (exchange of messages) and settlement (exchange of funds) systems are governed by the respective national payment conventions.

➔ The main features of an infrastructure are:

- ☑ Provides core operational service provided to enable authorisation, clearing and settlement of a payment transaction
- ☑ Is the technology delivery system and network entity which supports a payment scheme
- ☑ Is the technology platform on which the clearing and settlement process operates
- ☑ Offers customer support operations which assist banks, corporates, merchants and public administrations
- ☑ Ensures the development and maintenance of technology applications, IT platforms and network management
- ☑ The functions include clearing and settlement systems, card transaction switches and networks, merchant accounting and back-end processes as operated by banks, interbank companies and commercial processors and central banks (settlement)

The most important criterion of a SEPA infrastructure is the reachability of all scheme participants (banks): Where a payment from bank A located anywhere in SEPA to bank B located anywhere in SEPA is requested, bank A has to be able to reach bank B bilaterally or via an infrastructure to ensure that the payment is executed on a timely basis.

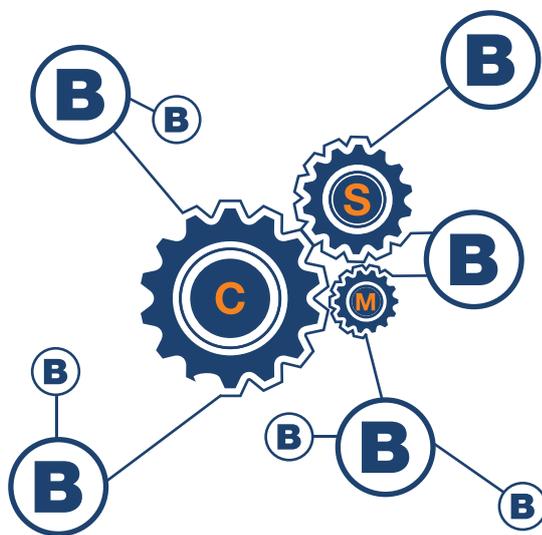
¹⁸ A CSM enables the exchange of funds and messages between two banks executing a payment transaction.

➔ SEPA, therefore, requires infrastructures that support both the SEPA schemes and standards and provide maximum reachability either by operating as a PE-ACH (see below) or based on interoperability between infrastructures.

➔ Existing national structures often have the commercial aspects of the payment scheme entangled within the rules for the operational company that delivers interbank payment processing. In SEPA, however, services offered by clearing systems based on the SEPA schemes are governed by market forces and are outside the scope of the EPC.

➔ In the new SEPA environment the market can select various optional CSM models, all of which must be SEPA scheme compliant, namely:

☐ **PE-ACH:** an Automated Clearing House (ACH) that is or is part of a Pan-European ACH, a SEPA-wide, country-neutral clearing organisation, providing reach to all banks participating in the SEPA schemes, and which banks from anywhere within SEPA can select to use on the basis of price and service. The main characteristics of a PE-ACH are:



- ☐ Country neutral in terms of access, governance, rules
- ☐ Guaranteed open and transparent access criteria for all banks in SEPA
- ☐ SEPA-wide reachability of all SEPA banks, either directly or indirectly
- ☐ Full interoperability and clearing and settlement services for both SEPA Credit Transfer and SEPA Direct Debit
- ☐ Clear statement of services, no barriers to entry
- ☐ Open governance structure
- ☐ Robust operational rules for risk management, clearing, settlement, execution, security

A CSM enables the exchange of funds and messages between two banks executing a payment transaction.

☐ **SEPA Scheme-Compliant ACH:** an ACH capable of processing SEPA scheme transactions within a defined market and which may or may not (yet) be in transition to a PE-ACH.

☐ **Multilateral CSM:** a decentralised form of multilateral clearing and settlement (not an ACH structure) capable of processing SEPA scheme transactions within a defined market.

☐ **Bilateral clearing and settlement:** a decentralised form of bilateral clearing or settlement (for example, correspondent banking).

☐ **Intra-Bank/Intra-Group clearing and settlement:** an intra-bank and/or intra-group clearing and settlement arrangement, typically where both the originator/creditor and beneficiary/debtor have their accounts within the same bank or group.

For more information on SEPA infrastructures please refer to the document “PE-ACH/ CSM Framework” available for download on the EPC website¹⁹.

¹⁹ www.europeanpaymentscouncil.eu/Knowledge Bank

12.1 Scope of the PSD

⇒ The Payments Services Directive (PSD), originally known as the New Legal Framework for Payments, was published in the Official Journal of the European Union in December 2007. All thirty countries of the European Economic Area (EEA) must have implemented the requirements of the PSD into their national legislation by 1 November 2009.

The PSD is not a “SEPA Directive”. Rather, the very broad and ambitious scope of the PSD makes it the most significant and comprehensive piece of EU financial services legislation in relation to the payments market ever seen.

⇒ The PSD will impact all current and future providers and users of payments services within the EU and beyond as well as market infrastructures, card schemes, software vendors and other ancillary service providers.

⇒ Whereas the PSD was initially intended to provide the required legal harmonisation for the realisation of SEPA, the European Commission eventually opted instead for a more far-reaching law that would standardise information requirements and rights and obligations of payments services providers and users. The PSD’s objectives range from regulatory capture of non-bank payments services providers to enhancing consumer protection, transparency, competition, efficiency and modernisation of payment systems and services, integration and consolidation of the payments markets and enhanced innovation²⁰.

⇒ Divided into four broad sections (so-called titles), the PSD covers scope and definitions (Title I), the regulation

of payment institutions – that is non-bank payments services providers – (Title II), conditions for transparency and information regarding payments services (Title III) and rights and obligations of users and providers (Title IV).

⇒ The Directive introduces a new licensing regime to encourage non-banks to enter the payments market; sets common standards for terms and conditions with a focus on high levels of transparency; establishes maximum execution times for payments in euro and other EU currencies; introduces a shift in liability between providers and customers in the interest of consumer protection; and looks to encourage the adoption of more efficient payment types.

⇒ It is also important to note that the geographical scope of the PSD is different from the scope of SEPA. Whereas SEPA covers euro-denominated payments in 32 countries (EEA plus Switzerland and Monaco), the PSD applies to all EU member state currency denominated payments in the 30 EEA countries.

⇒ While the PSD brings positive change for payments services users in terms of enhanced transparency and streamlined operational rules around payments services execution, European financial institutions face many adjustments to systems and services in order to ensure they are PSD-compliant in time for the November 2009 deadline. To facilitate the implementation of necessary changes due to the introduction of the PSD for financial institutions it is also necessary that national governments make available information on transposition legislation as early as possible. Certainty on the legal requirements in turn will further support SEPA implementation by banks.

²⁰ The Payment Services Directive - An essential guide for financial institutions. Ruth Wandhöfer (2008).

⇒ To support the banking industry in the context of achieving a harmonised implementation of the PSD, banks and other key stakeholders joined forces early on in the process and created the PSD Expert Group to develop guidance on how to implement the PSD. The result of the work of the Expert Group, which is composed of the European Banking Federation, the European Payments Council, the European Association of Co-operative Banks and the global card schemes Visa and MasterCard, reflects the outcome of nearly two years of extensive negotiations with the Commission and national Finance Ministries aimed at promoting workable interpretations of key aspects of the text, together with a harmonised implementation approach across Member States.

⇒ It also contains proposed market best practice on key topics such as the future use of charging options (OUR/SHA/BEN). The guidance is already being used extensively by many banks as a key reference document for their compliance projects, as well as by national banking associations as they develop more detailed guidance tailored to their domestic situations.

⇒ The EU Commission services and other key market stakeholders have extensively reviewed this document prior to its publication. In line with national PSD legislation becoming available over time, the guidance document will be updated as and when necessary.

⇒ The guidance is available for download on the EPC website following this link:

http://www.europeanpaymentscouncil.eu/knowledge_bank_detail.cfm?documents_id=278

12.2 The PSD and SEPA

⇒ As regards the realisation of SEPA, the PSD is relevant in particular as it sets uniform rules on, for example, the authorisation of payments, the return of payments and refund rights. These rules not only create more legal certainty and acceptance in the customer-to-bank relationship, because they apply everywhere in SEPA, but also provide the indispensable uniform legal basis required for the EU-wide launch of the SEPA Direct Debit.

⇒ Also, the PSD defines the primacy of the unique account identifier (International Bank Account Number – IBAN) to ensure enhanced levels of straight-through processing (STP), limiting banks' and other payments services providers' liability in case customers have provided a wrong unique identifier.

⇒ The PSD was adopted by European law makers two years later than originally planned. As a result, its transposition by Member States into national law will in principle be completed in November 2009 instead of January 2008 as first envisaged. In consequence, it was only possible to make the SEPA Direct Debit available EU-wide as of 2 November 2009.

⇒ The PSD legal text can be found at:

http://eurlex.europa.eu/LexUriServ/site/en/oj/2007/l_319/l_31920071205en00010036.pdf

13.1 A strategic opportunity

⇒ Individual banks and other payment industry players across SEPA will be responsible for implementing SEPA. It is vitally important that they fully grasp the scale of the opportunity. All banks dealing in retail euro payments will be impacted whether inside the euro zone or not.

It is important that banks do not see SEPA as merely a compliance project but as a business opportunity.

⇒ Banks need to understand the detail of SEPA and the PSD, assess the impact on their revenues, review the impact of competitors' offers and analyse their strengths and weaknesses in the future payments market. There may also be benefits for their future alliance and merger planning.

⇒ With SEPA, change will bring many strategic opportunities for banks to innovate, to develop new products, to replace ageing systems and to improve operational efficiencies. Competition amongst banks is likely to increase. The new SEPA schemes define core features and best practices and it is up to the payments services provider community to build products and services ready for the market.

⇒ Larger banks can offer high volume payments processing products. Smaller banks can compete with larger ones, because one home account can serve customers in multiple countries (private clients, students, pensioners etc). Large and smaller banks can also specialise and develop and deliver products that will service niche sectors.

⇒ Acquirers, e.g. banks and other providers servicing cards-accepting retailers, can offer merchants much improved, pan-European acquiring services for all payment cards. Common in-house platforms will enable large processors to develop new services at lower cost.

⇒ Payment sector software suppliers will innovate and develop new interfaces and converters to enable SEPA migration. In addition, the costs of products and services will decline, as vendors develop common EU designs rather than national market-specific ones, reducing banks' operational costs.

⇒ All banks will have to assess the impact of SEPA and the PSD on their revenue streams and re-evaluate their pricing strategies in the new market context (note: the EPC does not have a position on appropriate revenue models). Increased transparency will reduce cross subsidisation and as a result, payment product prices can be more closely linked to cost. Transparency will enable simpler structures, improve customer clarity and will meet the requirements of regulators and corporate and consumer groups.

⇒ Integrated SEPA payment strategies underpinned by the introduction of new innovative market offerings and linked to the benefits of improved efficiencies will be essential requirements if all banks are to compete.

SEPA INTEGRATED PAYMENTS STRATEGY



13.2 Building a business case

⇒ Banks need to understand the impact of the new cost drivers and assess the current position in terms of their internal processes, IT platforms and delivery channels.

⇒ The technology investments required for SEPA also need careful assessment and planning. Banks will have to modify existing or develop new IT platforms and delivery channels. Many will use the SEPA development to replace ageing platforms and to refresh systems.

⇒ Banks should also assess the impact on card schemes in which they participate and the resulting impact on their clearing and settlement mechanisms.

⇒ Decisions need to be made on development options, whether to build in house, purchase software or to outsource. SEPA also provides an opportunity to re-evaluate partnerships, to discuss the impact of SEPA with suppliers, agree projects and build work plans.

⇒ The possibility of centralising systems should be assessed and new alternative sourcing options (both interbank networks/processors and commercial providers) reviewed in the light of new products and the increased competition and consolidation in the supplier and processor sector.

⇒ Operating models will need to be redefined to benefit from efficiency improvements that common standards and processes deliver. The new SEPA schemes and frameworks have been designed to enable reductions in internal and external bank costs.

⇒ The new competitive infrastructure market should drive down bank costs for clearing and settlement. The mix of payment instruments will also change with a decline in the use of paper-based transactions. Interbank infrastructures will rationalise, leading to fewer

and less complex interface requirements. Clearing and settlement mechanisms could become more efficient with the introduction of SEPA schemes.

⇒ Multi-country banks will realise substantial cost efficiencies as they replace local payment instruments with a pan-European set and reduce their links to multiple clearing platforms. Specialist payments processing banks will see similar benefits. Mono-country banks may be able to increase efficiency in their back office operations and many will seek the benefits of scale and volume processing by outsourcing their production and operations functions.

⇒ Efficiencies will help banks to mitigate the costs of the SEPA infrastructure changes and enable them to build a SEPA business case.

⇒ The banking industry has no illusions. Building the SEPA business case will be complex and difficult for all banks. A ten-year vision is needed, for in the short-term SEPA transition costs may exceed revenues. However, banks that are pro-active, listen to their customers and fully understand the impact of the SEPA change can leverage the SEPA market opportunity and build a credible long term business case.



Banks need to formulate SEPA change programmes implemented by dedicated, co-ordinated SEPA teams. An important element of these programmes will be effective communication reaching all parties including customers and business partners.

14.1 Benefits for consumers

⇒ Consumer requirements and payment patterns are changing. In all countries citizens want improved services and expect payments to be processed speedily and in a standardised manner within their home country and when dealing with other European markets.

In SEPA consumers enjoy many new payment features. They can rely on one bank account and one payment card to make payments across 32 countries.

⇒ When spending in other countries citizens can feel more secure, carry less cash and be less reliant on local ATMs. Their home payment card can be accepted for payments in any SEPA country and they will receive full details of any merchant currency conversion charges across SEPA. The processes, rules and account codes for sending money within SEPA to family and friends or retailers will be simplified with standardised money transfers and no deductions from the transferred amount.

⇒ Direct debits will be harmonised within SEPA thus improving the service for regular bills payment. In addition, salary payments and credits to the current account will have predictable posting dates. Finally, charges for payments processing will be fully disclosed and a new and common legal framework applied for refunds, disputes and complaints.

⇒ Under SEPA, mobile European citizens including workers, students, holiday home owners or retirees living abroad will see a substantial improvement in their payments services, no matter where they work or study. For those who so choose, they should be able to rely on one home account and one payment card for all payments throughout SEPA.

For more information please refer to the EPC publication “SEPA for Consumers” available for download on the EPC website²¹.

14.2 Benefits for small and medium-sized merchants

⇒ SEPA will have an important impact on small and medium-sized European merchants' approach to card acceptance and the services they receive from their banks. Those that have a high tourist or adjacent border spend will see significant change and improvement as will those that currently have to accept high volumes of cash.

⇒ With the introduction of SEPA, many of the national practices that are specific to each domestic market will become more consistent. Card schemes will move to more standardised approaches.

The introduction of SEPA will incentivise consumers and merchants to migrate to payment cards and electronic payments. The increase of electronic transactions will simplify back office processes and reduce the costs and risks of handling cash.

²¹ www.europeanpaymentscouncil.eu.

⇒ Card acceptance will be extended, enabling domestic payment brands to be supported by most terminals across the EU. In addition, all SEPA-compliant cards must be chip based (e.g. the magnetic stripe will not be SEPA compliant) and will be authenticated using PIN rather than signature, improving POS throughput and significantly reducing cardholder fraud. Terminal costs are expected to decline as a common, lower cost SEPA terminal application is developed and implemented.

⇒ Also, the Payments Services Directive will provide uniform rules for exception handling and consumer redress. Finally, by moving to common standards, SEPA will open up the market for acquiring services leading to increased choice of providers and the development of many new products and services.

14.3 Benefits for large merchants

⇒ Because of today's fragmented payments infrastructure, Europe's largest merchants face significant problems in developing common internal systems and processes for their operations in European markets. Current EftPos acquiring and acceptance processes are very specific to each national market with the result that large merchants incur high costs in developing and operating multi-country infrastructures. Many large retail chains have internal systems that are specific to each country and, in addition, cannot benefit from economies of scale and the pooling of transactions.



All of the SEPA benefits delivered to the small and medium merchant will also apply to the large top 100 merchants in each SEPA country who often process over 50 per cent of each country's card payment transactions.

⇒ Large retailers will see significant benefits through lower processing costs as a result of a common euro area-wide cash repositioning strategy. Similarly, common POS processes for card acceptance will greatly simplify staff training and reduce the potential for errors. The consistent legal framework for disputes and exception handling should also facilitate savings. In addition, merchants will see significant savings with regard to terminal maintenance and POS processes as a result of a single SEPA software application, the removal of multiple terminals and the introduction of common terminal to host standards.

⇒ Additional benefits are: the use of a single internal ePOS/EftPos platform which will support payments processing for all countries and enable common systems for features such as mobile top-up (MTU), dynamic currency conversion (DCC) and bills payment (BP). This will eliminate multiple country specific systems. Cross-border business expansion will no longer be constrained. Multiple acquirer banking relationships can be reduced, because SEPA will enable combined payment card acquiring for euro transactions. Treasury operations can be streamlined and back office processes simplified as a result of common clearing and settlement for all countries.

⇒ Finally, the number of banks offering acquiring services will increase and with more choice new products and services will materialise. Similarly, separation of card schemes from processing entities will create many new specialised processors previously combined with interbank and scheme operations. This should lead to the opening up of the processing market, increased consolidation and reduced transaction fees through economies of scale.

14.4 Benefits for businesses

SEPA will eventually impact every business. Be prepared. Define a SEPA strategy now.

⇒ The SEPA roll-out forces suppliers as well as users of payment services to re-consider strategies: decisions need to be made whether to refrain from any action unless compliance requirements dictate otherwise; whether to outsource all or selected payment processes and / or whether to invest in upgrading existing payment architectures. SEPA could also be viewed as just one element of a broad strategy designed to dematerialise business processes beyond payments, e.g. to migrate from paper-based and manual procedures towards electronic information exchange within and between organisations acting as buyers and sellers.

Large multi-national corporates have long been seeking improved and lower cost solutions for processing payments within their domestic and European markets. SEPA delivers these solutions.

⇒ Large companies work closely with their banks to build highly efficient payments processes in their domestic markets; however, many want further improvements: single reach and increased levels of standardisation, automation and centralisation allowing for rationalisation which in turn result in cost reductions. The SEPA schemes recognise that individual banks and communities of banks will provide complementary services based on the schemes in order to meet further specific customer needs.

⇒ The existence of a multitude of different national payment systems and formats posed a significant obstacle to the aspirations of companies seeking opportunities in foreign markets. Availability of a standardised payment infrastructure in SEPA opens up new possibilities to expand business beyond national borders.

⇒ Companies maintaining accounts in other European countries to handle local payments will be able to centralise such accounts and the associated liquidity. Current differences between domestic and cross-border payments in SEPA will be eliminated.

⇒ The introduction of the ISO 20022 message standards – the SEPA data format – allows for rationalisation, which in turn will significantly reduce the costs associated today with the maintenance of the different national payment formats and related IT-standards, including system administration.

⇒ The SEPA data format also streamlines account reconciliation through the adoption of new standards. These standards include, for example, a special originator reference and a standard length of the remittance information. All parties in the payment processing chain are obliged to carry this remittance information unaltered from customer (originator) to customer (beneficiary). The SEPA format is being updated annually according to a predictable release schedule to reflect customer needs.

⇒ Uniform settlement periods and exception processes for all European countries will significantly reduce current complexities. The EU Payment Services Directive (PSD), to be implemented into national law of EU member states by November 2009, will further improve legal certainty and predictability in payments.

⇒ Payment factories are companies delivering payment-related services on an industrialised scale to customers such as corporate businesses, banks and clearing houses, among others. The realisation of an integrated euro payments market will boost the trend towards outsourcing payments. SEPA allows the acquisition of significant additional volumes by payment factories which in turn will generate scale and scope advantages for their customers.

⇒ The number of banking relationships for effecting and receiving payments can be consolidated. Banks will offer extended reach and support SEPA-wide operations, reducing administration costs and improving efficiency.

For more information on how to get your company ready for SEPA, please refer to the EPC publication “SEPA for Business” available for download on the EPC website²².

14.5 Benefits for public administrations

⇒ To learn about the benefits to be reaped from SEPA implementation for public administrations refer to the next chapter “SEPA and beyond: the role of the public sector”.

²² www.europeanpaymentscouncil.eu.

SEPA AND BEYOND: THE ROLE OF THE PUBLIC SECTOR

15.

⇒ Public administrations benefit from the implementation of innovative SEPA payment products in the same way as business enterprises (see previous chapter). The innovation of payment processes, e.g. migrating government payments away from paper-based and cash processes, is seen as a vital component of creating modern infrastructures designed to reduce expenses, to establish efficient operational structures and, above all, to further improve public services.

⇒ Yet, as regards the public sector, the political drivers of the SEPA project envisage SEPA not just as a means to modernising payment systems but as a stepping stone towards revolutionising government services in the 21st century.

15.1 Promoting the “e-internal market”

⇒ The European Commission expects SEPA to have an impact far beyond the payments industry and related government services. SEPA will be the platform upon which e-government solutions such as e-invoicing, e-procurements, e-payments, e-signatures and e-services in relation to taxation, customs and social security will be further developed.

⇒ In line with that expectation the Commission recently reiterated its ambition to close gaps in the single market, particularly in services, and this includes: streamlining of procedures, reduction of administrative burdens and promoting cross-border market access in particular for public procurement based on the implementation of interoperable standards.

⇒ Harmonised e-government solutions and the development of related information and communication technologies (ICT) should in turn further promote more efficient public services while completing a single market for the information society, a main objective of the Commission’s initiative “i2010”²³. This initiative aims to:

The SEPA initiative sets an example for the development of EU-wide applicable technology standards. As such, SEPA should serve as a catalyst for the development of improved e-government solutions.

- ❑ Establish a European information space, e.g. a true single market for the digital economy so as to exploit fully the economies of scale offered by Europe’s 500 million strong consumer market
 - ❑ Reinforce innovation and investment in ICT research given that ICTs are a principle driver of the economy
 - ❑ Promote inclusion, public services and quality of life, e.g. extending the European values of inclusion and quality of life to the information society
- ⇒ According to the European Commission, ICT has the potential to open up the single market for the benefit of citizens, businesses and public authorities. The free movement of knowledge and innovation should be promoted as a “fifth freedom” in the single market. The EU should improve the framework conditions for innovation, in particular in the information society, by accelerating the setting of interoperable standards and moving towards more common spectrum management.
- ⇒ In addition, the Commission intends to address overlapping requirements, gaps or inconsistencies in ICT implementation as these may stem from differing national legal frameworks and will encourage member states to keep pace with technological change to ensure the efficient functioning of the “e-internal market”.

²³ The European Commission: Preparing Europe’s digital future – i2010 Mid-Term Review. Communication to the European Parliament, the Council, the European Economic and Social Committee and the Committee of the Regions (April 2008).

SEPA implementation in the public sector should not be viewed as an isolated measure in the payments environment. SEPA is part of an exercise aimed at innovation and improvement of a broad range of government services.

15.2 Reaping benefits of shared Standardisation

⇒ In addition, SEPA promotes shared standardisation regarding a variety of services offered by government agencies across Europe. It plays a part in the delivery of common solutions in areas of common policy, whereas investments can be shared and productivity benefits of process transformation can be realised. Such a development would dramatically reduce the cost of implementing new processes and further drive cost efficiencies in the public sector.

15.3 Increasing the potential of public procurement

⇒ Public procurement, e.g. the purchase of goods, services and public works by governments and public administrations in the EU is a key sector in the European economy totalling an estimated volume of 1.5 trillion euro or 16 per cent of EU GDP, according to the most recent data available²⁴. Opening up procurement markets significantly boosts competitiveness and reduces government spending.

⇒ The EPC recommends that the SEPA standards are a requirement in any public procurement process for delivering payments services to the public administrations in the euro area.

15.4 Creating critical mass

⇒ SEPA will become a reality when a critical mass of transactions has migrated from national legacy systems to the new pan-European instruments. This goal can only be achieved if major players in the payments environment such as public administrations become dedicated SEPA customers.

The public sector is a prime economic actor and is responsible for up to 20 percent or more of electronic payments made in society. To reach a critical mass of SEPA payments, the public sector must engage.

⇒ Moving this volume of payments made by public administrations to SEPA not only significantly contributes to creating critical mass, but will in addition trigger the adoption of SEPA instruments by others, such as corporates and consumers. Given the wider benefits for society, public administrations could and should therefore play a major role in kick-starting migration by setting an example for all payments services users.

The European Commission issues regular progress reports on the state of SEPA preparedness in the public sector. As of spring 2009, the Commission states, the public sector does not fully meet expectations yet.

⇒ The results on the Commission services' findings (published July 2009) regarding SEPA preparedness of the public sector can be found at the following link:

http://ec.europa.eu/internal_market/payments/docs/sepa/publ_adm_migration-2009_07_en.pdf

⇒ For further information on the benefits of SEPA for public administrations refer to the EPC publication "SEPA for the Public Sector" available for download on the EPC website²⁵.

²⁴ European Commission: A report on the functioning of public procurement markets in the EU: benefits from the application of EU directives and challenges for the future (February 2004).

²⁵ www.europeanpaymentscouncil.eu.

Bank customers including corporates, merchants, SMEs, public administrations and consumers have the most important role to play: SEPA will only succeed with their co-operation and commitment.

➔ SEPA is the largest payments initiative ever undertaken within Europe and possibly the world. A programme of this size and scale cannot be implemented by the combined resources of the EC, the ECB and the EPC only. To realise the SEPA vision, the buy-in of all stakeholders, particularly in the euro area, is required.



Customers themselves will have to become active. In a very first step, it is recommended that individual companies and public administrations set up a dedicated SEPA team.

- ❑ **Communicate positively:** use this document or extracts thereof to communicate positively the SEPA message both internally and externally to all those parties who you believe will be impacted by SEPA.
 - ❑ **Assess and respond to the impact:** conduct an impact assessment to ascertain how SEPA will impact the business, administrative, technical and operational aspects of the payments processing within your organisation.
 - ❑ **Assess and take the opportunity:** SEPA is not just a mandated infrastructural project. Use the change to reassess and re-launch products, services, processes and platforms to improve efficiency and to add value to your business.
 - ❑ **Appoint a SEPA project manager:** appoint a senior individual with responsibility for co-ordinating all aspects of SEPA implementation and who also can act as the focal point for all internal and external SEPA communications.
 - ❑ **Build and implement a SEPA plan:** Have your SEPA team construct a SEPA implementation plan which can be updated as details of the SEPA schemes and frameworks are released by the EPC.
 - ❑ **Support your national SEPA Committee:** work closely with your national SEPA implementation organisation and contribute input into the national SEPA implementation plan.
 - ❑ **Keep up to date:** as with the euro project, SEPA will generate many documents, new scheme rulebooks and frameworks, as well as detailed standards and specifications. These documents will have to be absorbed and understood by the many thousands of individuals who work within the payments sector. For the latest information on the SEPA initiative and EPC deliverables please visit the EPC website²⁶ and subscribe to the EPC Newsletter available on the EPC website. Subscription is free.
- The establishment of a SEPA team enables businesses and government agencies to identify the benefits as well as the costs associated with SEPA implementation and to assess the impact on internal systems. Clarity on these issues will in turn facilitate the procurement of the most suitable SEPA solutions offered by banks and technology providers. Eventually, these steps should result in implementation projects on the level of individual businesses and government entities.

The EPC also encourages users to actively take part in the evolution of SEPA schemes and frameworks.

- All stakeholders are encouraged to liaise with SEPA Stakeholder Forums established by the banking communities on national level. Any organisation acting on European level to represent the interests of specific user communities is invited to join the EPC Customer Stakeholders Forum or the EPC Stakeholders Forum for Cards. Last but not least, users have the opportunity to take part in any public consultation carried out by EPC (for information on ongoing consultations please visit the EPC website).

Get started – now.

²⁶ www.europeanpaymentscouncil.eu.

HOW TO MAKE SEPA A SUCCESS

17.

⇒ The SEPA vision will not be realised via the existence of high-quality SEPA schemes and standards alone – just as the EU monetary union did not materialise simply because of the existence of euro notes and coins.

⇒ The vast majority of users never asked for SEPA payment instruments with a view to replacing national ones. SEPA is not a market-driven process. SEPA is an EU-wide policy-maker-driven integration initiative designed to generate macro-economic benefits and technological innovation.

⇒ Macro-economic benefits, however, may not be a key determining factor for individual businesses and public administrations when it comes to investment decisions. Even when considering the substantial benefits of SEPA payment solutions, it has to be recognised that existing payment applications are generally viewed to work well. In other words, customers may have other priorities than upgrading their payment processes.

SEPA is an EU-wide policy-maker-driven integration initiative – not a demand-driven process. It is therefore essential that the political initiators of the SEPA process create the incentives needed to facilitate the change-over for customers.

EUROPEAN COMMISSION:

- ☑ Secure the continued commitment of EU governments to the realisation of SEPA
- ☑ **Create** the appropriate regulatory and legal environment for the SEPA instruments to be implemented
- ☑ Provide support on a scale comparable to the introduction of the euro

EU GOVERNMENTS:

- ☑ Demonstrate leadership in the national SEPA Committees together with all other stakeholders including National Central Banks as was done for the euro-introduction
- ☑ Encourage and support **SEPA** implementation by public administrations on national, regional and local level. The buy-in of public administrations is of vital importance as the public sector generates more than 20 per cent of payment traffic in the EU
- ☑ Collectively agree end-dates for migration of the public sector to SEPA payment instruments
- ☑ Allocate the resources for SEPA implementation and migration in annual budgets **now**
- ☑ Require the use of SEPA standards in public procurements for payments services allowing banks to deliver SEPA payments services to any public administration in the SEPA area
- ☑ Design and implement incentives to ease the change-over from legacy euro payment instruments to SEPA instruments for bank customers – such as granting tax breaks for early movers, for example
- ☑ Facilitate, if necessary, the continued legal validity of existing direct debit mandates under the SEPA Direct Debit scheme

EUROPEAN CENTRAL BANK:

- ☑ Differing balance-of-payments reporting requirements as established by various National Central Banks pose legal barriers to the concept of one domestic euro payments market and must be removed – immediately
- ☑ For the change-over to the euro a substantial communication budget was made available; a comparable communication effort should be afforded for SEPA implementation by the European Central Bank acting as a principle catalyst of the SEPA process

At this point, the success of SEPA depends – above all – on the continued commitment of and practical support by the political drivers of this project.

➔ Going forward, the EPC is focusing on additional features designed to even further increase the possibilities associated with the implementation of SEPA payment instruments. In response also to the requests of the customer community, the following aspects are being addressed:

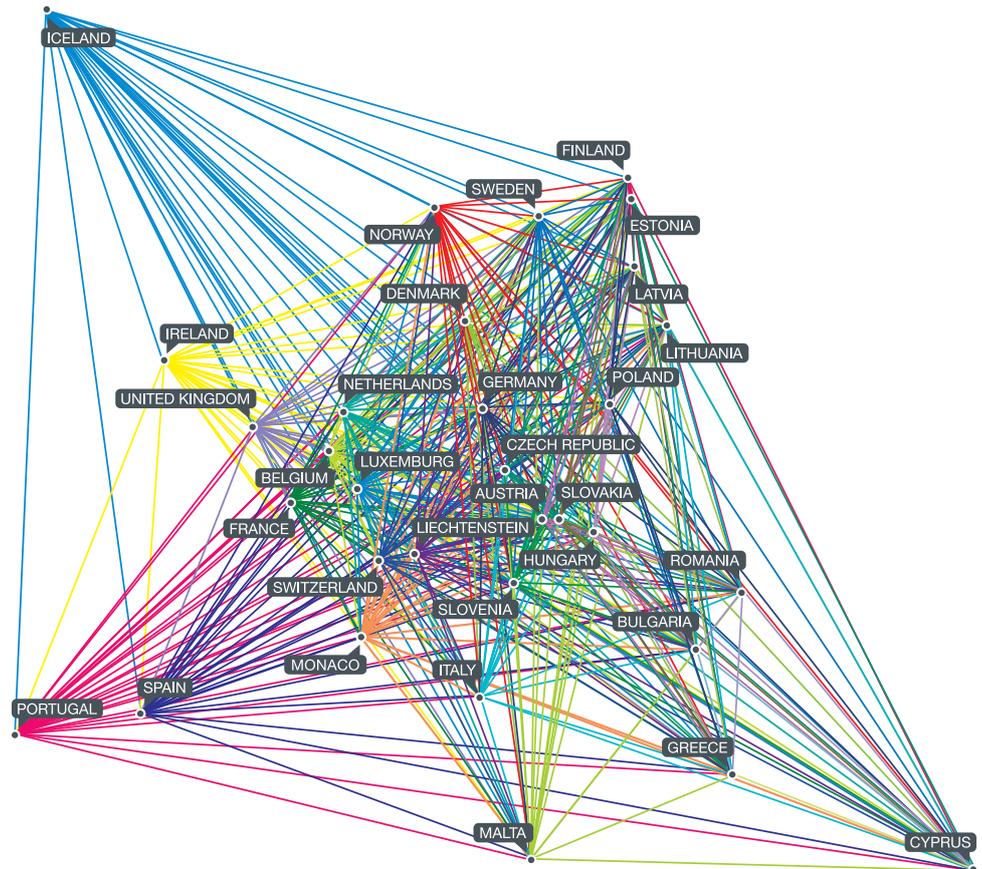
18.1 E & M channels

➔ The EPC is currently developing electronic and mobile channels for the initiation of SEPA payments including necessary standards and security requirements. This will allow customers to initiate SEPA payments either online or via a mobile phone.

18.2 Bank-to-customer communication

➔ Ultimately, the “outcome” of a payment transaction must be communicated by a bank to the customer. This information takes place via electronic or paper based reporting messages (reports, notifications, and account statements) which inform a bank customer about payment transactions affecting his account.

➔ Since the ISO standards necessary to allow the development of uniform reporting messages for SEPA transactions are now available, the EPC plans to give guidance on how to map SCT and SDD Rulebook requirements to the ISO 20022 reporting messages. The “Guidance on Customer Reporting of SEPA Credit Transfers and SEPA Direct Debits” will be published on the EPC web site once approved by the EPC.



18.3 E-invoicing

- ➔ Electronic invoicing – or e-invoicing – is a solution for the secure exchange of electronic invoices inclusive the relevant data between suppliers and buyers involving the upgrade of their sales and procurement systems. The purpose of electronic invoicing is to streamline the administration of the billing and payment process by eliminating paper handling for both buyers and suppliers. E-invoices can be archived in an electronic format making it easier and cheaper to retrieve them when necessary. E-invoicing is a relatively new concept with few examples of local authorities and private sector organisations using it at the moment.
- ➔ The development of a European standard for e-invoicing is outside of the scope of the EPC. The EPC is closely monitoring the progress of an expert group set up by the European Commission which is evaluating a way forward to define a European Electronic Invoicing Framework.
- ➔ It is believed by some that the availability of an e-invoicing standard would encourage the implementation of SEPA schemes on the user side, in particular by small and medium-sized enterprises.

SEPA ONLY: AN END DATE FOR LEGACY EURO PAYMENT INSTRUMENTS

19.

⇒ At this point, the majority of concerned parties share the view that one or several end dates have to be defined if SEPA momentum is to be maintained and planning security for all stakeholders is to be ensured. The EPC recognises that making public the fact that there will be an end date is actually more important now than selecting the actual end date.

⇒ The European Central Bank (ECB) observes that “corporations and public administrations (...) still take a cautious approach” towards SEPA implementation. To break that circle of “wait and see”, states the ECB, “a migration end date from which point onwards only the European payment instruments will exist is needed”²⁷.

⇒ The European Parliament supports this position and recently called on the European Commission to set a “clear, appropriate and binding end date, which date should not be later than 31 December 2012, for migrating to SEPA products”²⁸.

⇒ The European Commission believes that an end date would send a strong signal to all stakeholders that SEPA migration is an irreversible process and would provide certainty so that stakeholders could adopt a SEPA strategy and plan necessary investments in the next few years²⁹.

19.1 **Timing of an end date: one end date or several end dates?**

⇒ In the view of the EPC there should be one migration end date for both SEPA Credit Transfer and SEPA Direct Debit at European level. An individual community within the 16 euro countries may set an earlier end date for either or both schemes if it so wishes. In setting a date, consideration should be given to the normal investment cycle of 3 to 5 years. Whenever a current non-euro zone SEPA country joins the euro zone, it should be free to determine its own migration end date, but by the latest, 5 years after the adoption of the euro.

²⁷ The Quest for the Holy Grail? - European Financial Integration: Achievements and Hurdles. Speech by Getrude Tumpel-Gugerell, Member of the Executive Board of the ECB. Workshop on “Securing the Future Critical Financial ICT-Infrastructure (CFI)” organized by Parsifal. Frankfurt, 16 March 2009.

²⁸ European Parliament. Resolution on the implementation of the Single Euro Payments Area (SEPA). 12 March 2009.

²⁹ European Commission Internal Market and Services DG. Second meeting of the EU Forum of National SEPA Committee. Discussion paper on possible End-Date(s) for SEPA Migration. 23 March 2009.

19.2 The end date: what does it actually mean?

⇒ The EPC defines end date as the latest date after which services for sending and receiving euro payments based on current domestic SCT or SDD equivalent/ corresponding schemes are no longer available to customers for sending and receiving euro payments within SEPA. This also applies to “on-us” euro payments (where the originator bank and beneficiary bank is the same bank).

19.3 Scope of migration: is there a need for availability of legacy niche products?

⇒ The EPC believes that potentially some particular legacy instruments may remain available after the migration end date, provided that in any community the total traffic volume generated by these residual instruments is less than 10% of the community total. In a next step, the EPC will identify any such niche instruments in place on community level that may not be susceptible to migrate to a SEPA scheme.

19.4 How to set an end date: self-regulation or regulation?

⇒ The EPC is of the opinion that mandating an EU-wide end date requires EU regulation. Such a regulation should oblige payment service users to use SEPA payment services rather than euro payment services based on the current national schemes, thereby not leaving migration responsibility only to the banking sector. In absence of such a regulation, it would be essential that the EPC and the national banking communities agree on a common procedure for setting an end date. It would also be necessary that the act of setting any migration end date is approved in advance by the European and the appropriate national competition authorities. Communication of the end date will be paramount; if the date is set by regulation, the lead in this area falls to the European Commission and the European Central Bank.

19.5 European Commission consultation on end-date for SEPA migration

⇒ In June 2009 the European Commission launched a consultation on whether and how deadlines should be set for the migration of existing payment products – i.e. credit transfers and direct debits – to the new Single Euro Payments Area (SEPA) products. Feedback from all stakeholders will help the Commission to identify whether there is a need for action in this respect and at which level. Results of the consultation and related recommendations of the European Commission are expected to be published by end 2009.

TERMS	DEFINITION
ACH	Automated Clearing House
ATM	Automated Teller Machine
Bank Identifier Code (BIC)	An 8 or 11 character ISO code assigned by SWIFT and used to identify a financial institution in financial transactions (ISO 9362).
CIT	Cash-in-transit company
Clearing	The process of transmitting, reconciling and, in some cases, confirming payment orders prior to settlement, possibly including the netting of instructions and the establishment of final positions for settlements.
Clearing and Settlement Mechanism (“CSM”)	A clearing and settlement mechanism as described in the CSM Framework. For more information please check the document “PE-ACH CSM Framework” published by the European Payments Council (www.europeanpaymentscouncil.eu / Knowledge Bank).
Direct Debit Collection	A collection is the part of a direct debit transaction starting from the collection initiated by the creditor until its end through the normal debiting of the debtor’s account or until the completion by a reject, return or refund.
EMV	Europay MasterCard Visa programme to implement CHIP & PIN security for card transactions.
EPC	The European Payments Council
EU	The European Union
Eurosystem	The Eurosystem comprises the European Central Bank and the National Central Banks of those countries that have adopted the euro.
Euro Area	As of 2009, 16 countries using the euro as legal tender.
Funds	In relation to a payment transaction shall mean cash, scriptural money and electronic money as defined in Directive 2000/46/EC.
IBAN	An expanded version of the basic bank account number (BBAN) intended for use internationally that uniquely identifies an individual account at a specific financial institution in a particular country (ISO 13616).
ISO	International Organisation for Standardisation
SECA	Single Euro Cash Area

TERMS	DEFINITION
Single Euro Payments Area (SEPA)	The definition of SEPA is part of the EPC Roadmap 2004-2010 approved by the EPC Plenary in December 2004. SEPA will be the area where citizens, companies and other economic actors will be able to make and receive payments in euro whether between or within national boundaries under the same basic conditions, rights and obligations regardless of their location within Europe. SEPA is currently defined as consisting of all the EU member states plus Iceland, Norway, Liechtenstein, Switzerland and Monaco.
SEPA payments instruments	The pan-European payment instruments for payments in euro that will be delivered by banks under the SEPA programme.
SEPA payment scheme	The rules and practices for the provision and operation of a SEPA payment instrument agreed at interbank level in a collaborative environment.
SEPA Business to Business Direct Debit scheme	The SEPA Business to Business Direct Debit scheme is the payments scheme for making direct debits across SEPA by business customers, both the debtor and the creditor, as set out in the SEPA Business to Business Direct Debit Scheme Rulebook.
SEPA Core Direct Debit scheme	A SEPA Core Direct Debit is the payment instrument governed by the rules of the SEPA Core Direct Debit scheme for making direct debit payments in euro throughout SEPA from bank accounts to other bank accounts as set out in the SEPA Core Direct Debit Scheme Rulebook.
SEPA Credit Transfer scheme	The SEPA Credit Transfer scheme is the payments scheme for making credit transfers across SEPA, as set out in the SEPA Credit Transfer Scheme Rulebook.
Stakeholders	Banks (and their associations and infrastructures), their customers (and their associations), and regulators.
Settlement	An act that discharges obligations with respect to the transfer of funds between creditor bank and debtor bank.
Terms and Conditions	The general terms and conditions that a bank has with its customers and which may contain dispositions about their rights and obligations. These dispositions may also be included in a specific agreement, at the bank's choice.
TARGET2	The Eurosystem's replacement for TARGET (Trans-European Automated Real-time Gross settlement Express Transfer system).
(EPC) White Paper	The document which launched the European banking industry's vision and action plan for SEPA in 2002.

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Making SEPA a Reality - The definitive Guide to the Single Euro Payments Area.

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